



**THE
SOUTH
SASKATCHEWAN
HOSPITAL
CENTRE**

ANNUAL REPORT 1988-89

**DEDICATED TO PROVIDING
QUALITY HEALTH CARE**

We are pleased to present the 1988-89
Annual Report of the South Saskatchewan
Hospital Centre.



Pasqua Hospital



Plains Health Centre

The Board of Governors



L-R — Front Row — Martha Wettstein, Caroline McGillivray and Isabel Colvin.

Centre Row — Dr. Clifford Comrie, Ned Dudley, Dr. Reid Robinson, Dr. Ian McDonald, David Babiuk.

Back Row — Robert Fielding, Ronald Shirkey and Michael Westrum.

BOARD OF GOVERNORS THE SOUTH SASKATCHEWAN HOSPITAL CENTRE

Mr. Ronald Shirkey — Chairman
Dr. Reid Robinson — Vice Chairman
Mr. David Babiuk
Miss Isabel Colvin
Dr. Clifford Comrie
Mr. Ned Dudley
Mr. Robert Fielding
Mr. John Higgins
Dr. Ian McDonald
Ms. Caroline McGillivray
Ms. Olga Stinson
Mr. Michael Westrum
Mrs. Martha Wettstein

* at March 31, 1989

Mr. Harvey H. Fox	Executive Director
Mr. Dick Chinn	Administrator, Plains Health Centre
Mr. Bernie McCallion ..	Administrator, Pasqua Hospital
Mr. Bob Allen	Assistant Administrator, Pasqua Hospital
Mr. John Allen	Director of Finance
Mrs. Rita Folk	Assistant Administrator, Pasqua Hospital
Mrs. Ruth Lawrence	Director of Public Relations
Mrs. Roberta Mireau	Assistant Administrator, Plains Health Centre
Mr. Jim Morris	Director of Systems & Planning
Mr. Jacques Pelletier	Director of Personnel
Mrs. Linda Zordel	Assistant Administrator, Plains Health Centre

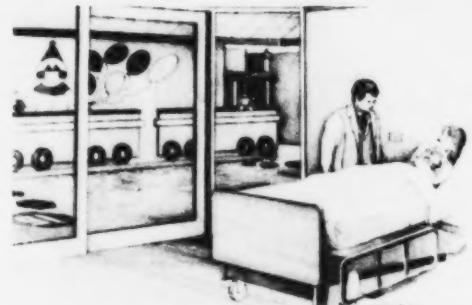
* at March 31, 1989

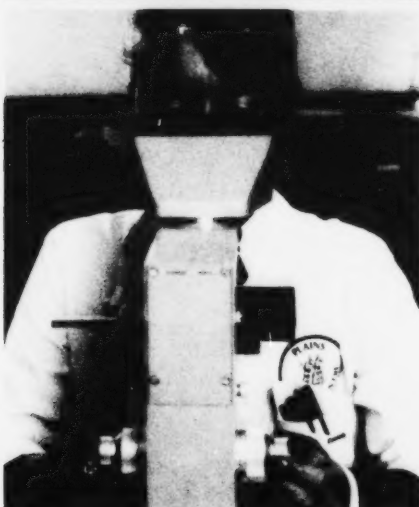
The Year in Review

Throughout the past fiscal year, we have seen several of our long-range plans come to fruition.

In April 1988, the Minister of Health announced approval for Pasqua Hospital to construct a new Pediatric Unit with a construction budget of \$3.8 million. This approval was received by the Board, Administration, Staff and interested families with great pleasure for it will allow the completion of the new unit to replace the existing unit which was constructed in 1926. During the following year, detailed planning for the unit took place with construction tenders prepared in the spring of 1989. It is the hope of the Board and Administration that the new unit will be completed by late fall 1990.

With the increase in the numbers of Ophthalmologists in Regina, one of the goals of the South Saskatchewan Hospital Centre was to establish an Eye Bank Laboratory at Pasqua Hospital. In conjunction with the Lions Eye Bank of Saskatchewan, the Lions Clubs of Regina and the Department of Health, the necessary approvals and funding became available. The Regina Eye Bank Laboratory was officially opened on March 29, 1989.





Following the recommendations of a multi-disciplinary committee, the Board approved a policy leading to a "smoke-free" environment for the Pasqua Hospital and Plains Health Centre. This policy eliminates smoking in all areas of the hospitals, except a few rooms which are ventilated to the outdoors. The sale of all tobacco products was discontinued within each facility in June of 1988 as the first step toward implementation of the smoke-free environment policy.

Through the generosity of a donor to the Hospitals of Regina Campaign, approval was received for the purchase and installation of a mammography unit at the Plains Health Centre and the replacement of the existing unit at Pasqua Hospital.

The Hospitals of Regina Campaign was also the beneficiary of the proceeds from the sale of breakopen lottery tickets sold through the Hotels Association of Saskatchewan. The Saskatchewan Gaming Commission and the Saskatchewan Department of Consumer and Corporate Affairs announced that the Regina Hospitals and two facilities in Saskatoon would share the proceeds from these lottery sales for a period of six years. The funds will be used to purchase equipment.

The ongoing pressure on critical care beds at the Plains Health Centre prompted the Board and Administration to seek approval from Government to undertake a program to study the needs and potential expansion of the critical care areas. The review, involving all departments affected, began in the spring of 1989 and is expected to be concluded during the summer months.

The west "annex" at Pasqua Hospital, which was constructed in the 1930's and required extensive upgrading to meet current fire and safety codes, was tendered for demolition in the spring of 1989.

At the direction of the Regina Hospitals Executive Planning Committee, a Request for Proposal was prepared to engage a consultant to conduct a Bed Needs and Service Review for the hospitals in the City of Regina. This study will assist in the long range planning for the allocation and rationalization of services in the City.

While a total Hospital Information System is in the planning stages, computerization has begun to have an impact in a number of departments throughout the Centre. Where independent systems were appropriate, personal computers have been installed. In-house training sessions gave staff who were to use the new systems valuable experience and information on the basic programs. The coming year will provide a significant advance in hospital computerization.

As we begin a new decade, we are looking forward to meeting the challenges ahead. The 1980's brought many changes in technology, encouraged innovation in fiscal planning and in the use of all resources. The 1990's are certain to be equally as challenging as health care providers strive to meet the needs and expectations of the communities they serve.



The Board of Governors and Management extend appreciation to the employees, medical staffs, auxiliaries and volunteers for their support, cooperation and dedication during the year. It is the patients — the citizens of Regina and surrounding communities — who ultimately benefit and we are fortunate to have so many dedicated people associated with the Centre.

Ronald E. Shirkey
Ronald E. Shirkey
Chairman
Board of Governors

Harvey H. Fox
Harvey H. Fox
Executive Director



Medical Staff



PASQUA HOSPITAL

A Division of the South Saskatchewan Hospital Centre
MEDICAL STAFF*

Chief of Staff Dr. G.R. Heinrich
Deputy Chief of Staff Dr. B.W. Laursen

Officers of the Medical Staff Organization

President Dr. M.D. Casey
Vice-President Dr. J.C. Hubbard
Secretary Treasurer Dr. D.F. Duguid

Heads of Departments

Anaesthesia Dr. G.R. Heinrich
Cancer Services Dr. G.H. Ewing
Emergency Department Dr. J.C. O'Carroll
Family Medicine Dr. B.W. Laursen
Medicine Dr. T.A. Wigmore
Nuclear Medicine Dr. M.H. Malik
Obstetrics & Gynecology Dr. S.V. Sood
Pathology Dr. E.C. Alport
Pediatrics Dr. O.R. Rivera
Psychiatry Dr. D.K. MacRae
Radiology Dr. N.G. Devitt
Surgery Dr. W.D. MacRae

Chiefs of Service

General Surgery Dr. D.S. Ahmed
Ophthalmology Dr. D.G.G. Ash
Orthopedics Dr. J.R.S. Froggatt
Otolaryngology Dr. F.J. Frederick
Urology Dr. R.W. Bridge
Dental Surgery Dr. J.A.B. Robinson

* at March 31, 1989

PLAINS HEALTH CENTRE

A Division of the South Saskatchewan Hospital Centre

MEDICAL STAFF*

Medical Staff

Officers of the Medical Staff Organization

President	Dr. E.F.G. Busse
Vice-President	Dr. B.G. Barootes
Secretary-Treasurer	Dr. N. Habib

Chairman, Medical Advisory Committee

.....	Dr. R. Cameron
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Heads of Departments

Anaesthesia	Dr. G.H. Hodgson
Emergency Services	Dr. J. O'Carroll
Family Medicine	Dr. G. White
Nuclear Medicine	Dr. E. Lepp
Pathology	Dr. D. Dexter
Radiology	Dr. W. Brown
Medicine	Dr. R. McKay

Chiefs of Sections

General Internal Medicine	Dr. G.E. Sinclair
Dermatology	Dr. R. McKay
Cardiology	Dr. G. Garbe
Neurology	Dr. C.P. Nair
Rheumatic Disease	Dr. N. Verdejo
Gastroenterology	Dr. M. Larsen
Intensive Care Unit (Director)	Dr. P. Satish
Surgery	Dr. R. Cameron

Chiefs of Sections

General Surgery	Dr. R. Cameron
Plastic Surgery	Dr. E. Alvarez
Urology	Dr. E. Tse
Orthopedics	Dr. B. Bachynski
Neurosurgery	Dr. K. Kumar
Cardiovascular Thoracic Surgery	Dr. E.F.G. Busse

* at March 31, 1989



**South
Saskatchewan
Hospital
Centre
Financial
Review**

The South Saskatchewan Hospital Centre showed an overall operating deficit of \$168,446. for the 1988/89 fiscal year. Additional information in regard to the operation of each Division is shown below and in the unaudited schedules and reports attached to the consolidated financial statements.

	Pasqua Hospital	P.H.C.	S.S.H.C.
Total Revenue	40,059,924.	36,774,344.	76,834,268.
Total Expenses	40,330,088.	36,672,626.	77,002,714.
Operating Surplus (deficit)	(270,164.)	101,718.	(168,446.)

The efforts and dedication of all staff and in particular the department heads in operating within budget is recognized and is one of the main factors contributing to the financial success of the South Saskatchewan Hospital Centre in recent years.

In conclusion, I would like to thank the members of the management team and the Finance and Personnel Committee of the Board for their guidance and dedication in the past year.

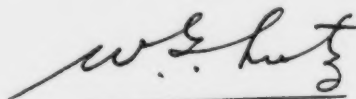
John E. Allen, C.A.,
Director of Finance

Auditor's Report

To the Members of the Legislative Assembly
Province of Saskatchewan

I have examined the balance sheet of The South Saskatchewan Hospital Centre as at March 31, 1989 and the statements of operations, changes in financial position, equity in fixed assets, unappropriated equity and appropriated equity for the year then ended. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, these financial statements present fairly the financial position of The South Saskatchewan Hospital Centre as at March 31, 1989 and the results of its operations and changes in its financial position for the year then ended in accordance with the accounting principles disclosed in note 1 to the financial statements applied on a basis consistent with that of the preceding year.



Regina, Saskatchewan.
June 16, 1989.

W. G. Lutz, F.C.A.,
Provincial Auditor

SOUTH SASKATCHEWAN HOSPITAL CENTRE
BALANCE SHEET
 As at March 31, 1989
 (with comparative figures as at March 31, 1988)

	1989	1988
ASSETS		
Current:		
Cash on hand and in bank	\$ 761,714	\$ 917,510
Short term investments at cost which approximates market value	4,874,843	2,791,233
Accounts receivable Saskatchewan Health — H.S.B. (Note 9)	4,188,981	3,751,654
Accounts receivable — S.P.M.C.	163,058	609,596
Accounts receivable less allowance for doubtful accounts — (1989 - \$45,149; 1988 - \$14,748)	1,435,170	1,386,858
Inventories at cost	2,217,069	2,295,988
Prepaid Expenses	261,026	358,452
Supplier Advance — current portion (Note 10)	80,000	—
Total Current Assets	13,981,861	12,111,291
Supplier Advance — non-current portion (Note 10)	170,000	—
Designated Hospital Revenue Tax Funds:		
Short Term Investments — at cost which approximates market value (Note 4)	2,028,613	544,380
Fixed:		
Building, equipment and leasehold improvements (Notes 1 (e) and 3)	67,121,374	68,729,575
	\$83,301,848	\$81,385,246
LIABILITIES AND EQUITY		
Current:		
Accounts payable and accrued liabilities	\$ 4,782,675	\$ 4,510,970
Accrued vacation pay	3,462,719	3,252,537
Donations and patients' trust fund	1,067,440	438,803
Medical recruitment fund	344,251	96,000
Advances from Saskatchewan Health — H.S.B.	1,309,675	801,112
Total Current Liabilities	10,966,760	9,099,422
Equity:		
Equity in fixed assets — Statement 2	67,121,374	68,729,575
Unappropriated equity — Statement 3	2,557,294	1,871,694
Appropriated equity — Hospital Revenue Tax funds — Statement 4	2,656,420	1,684,555
	72,335,088	72,285,824
	\$83,301,848	\$81,385,246

(See accompanying notes to the financial statements)

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF EQUITY IN FIXED ASSETS
 Year Ended March 31, 1989
 (with comparative figures for the previous year)

	1989	1988
Balance, beginning of year	\$68,729,575	\$71,659,766
Fixed Asset purchases during year	2,275,127	923,569
Depreciation	(3,866,352)	(3,848,430)
Net book value of assets sold	(16,976)	(5,330)
Balance, end of year	\$67,121,374	\$68,729,575

(See accompanying notes to the financial statements)

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF UNAPPROPRIATED EQUITY
 Year Ended March 31, 1989
 (with comparative figures for the previous year)

	1989	1988
Balance, beginning of year	\$ 1,871,694	\$ 549,878
Surplus (Deficit) from operations (Statement 5)	(168,446)	271,380
Surplus from ancillary operations (Note 1 (c) and 2)	1,082,168	813,497
Funds received for the purpose of acquiring building, equipment and leasehold improvements:		
Equipment Grants from Saskatchewan Health — H.S.B. (Note 6 (a))	1,210,376	631,439
Construction Financing received from the Saskatchewan Property Management Corporation (Note 6 (b))	233,001	213,431
Donations	476,873	293,851
Hospital Revenue Tax funds	86,149	—
Other	5,771	—
Purchase of fixed assets	(2,275,127)	(923,569)
Proceeds from sale of equipment	34,835	21,787
Balance, end of year	\$ 2,557,294	\$ 1,871,694

(See accompanying notes to the financial statements)

Statement 4

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF APPROPRIATED EQUITY —
HOSPITAL REVENUE TAX FUNDS
 Year Ended March 31, 1989
 (with comparative figures for the previous year)

	1989	1988
Balance, beginning of year	\$ 1,684,555	\$ 567,222
Funds received under The Hospital Revenue Act	1,058,014	1,117,333
Funds used to acquire buildings, equipment and leasehold improvements (Note 4)	(86,149)	—
Balance, end of year (Note 1 (g) and 4)	\$ 2,656,420	\$ 1,684,555

(See accompanying notes to the financial statements)

Statement 5

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF OPERATIONS
 Year Ended March 31, 1989
 (with comparative figures for the previous year)

	1989	1988
REVENUE		
Inpatient service	\$68,693,521	\$66,926,824
Outpatient service	5,964,059	5,770,066
Other	2,176,688	2,027,095
Total Revenue	76,834,268	74,723,985
EXPENSES		
Salaries, fringe benefits and other remuneration	55,177,281	53,315,194
Medical and surgical supplies and drugs	8,593,411	7,809,174
Utilities	2,091,470	1,931,004
Maintenance and repair	1,845,204	1,533,800
Laundry	1,773,268	1,763,413
Food	1,333,847	1,254,270
Other	6,188,233	6,845,750
Total Expenses	77,002,714	74,452,605
Surplus (Deficit) from Operations	\$ (168,446)	\$ 271,380

(See accompanying notes to the financial statements)

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF CHANGES IN FINANCIAL POSITION
Year Ended March 31, 1989
(with comparative figures for the previous year)

	1989	1988
Cash Provided by (Used in) Operating Activities:		
Surplus (Deficit) from operations (Statement 5)	\$ (168,446)	\$ 271,380
Surplus from ancillary operations (Note 2)	1,082,168	813,497
Net change in non-cash working capital (Note 8)	1,847,233	(9,026)
Cash provided by operating activities	2,760,955	1,075,851
Cash Provided by (Used in) Investment Activities:		
Designated Hospital Revenue investments — (purchases)	(8,639,177)	(3,797,793)
Designated Hospital Revenue investments — disposals	7,154,944	3,799,293
	(1,484,233)	1,500
Capital expenditures	(2,286,547)	(912,674)
Proceeds on disposal of fixed assets	34,835	21,787
Supplier Advance — non-current portion	(170,000)	—
Cash used in investment activities	(3,905,745)	(889,387)
Cash Provided by (Used in) Financing Activities:		
Capital Funding from:		
Saskatchewan Health — H.S.B. (Note 6 (a))	1,353,254	485,717
Saskatchewan Property Management Corporation (Note 6 (b))	348,571	4,273
The Hospital Revenue Act	1,058,014	1,117,333
Other	312,765	65,740
Cash provided by financing activities	3,072,604	1,673,063
Net increase (decrease) in cash and short-term investments during the year	1,927,814	1,859,527
Cash and short-term investments at beginning of year	3,708,743	1,849,216
Cash and short-term investments at end of year	\$5,636,557	\$ 3,708,743

(See accompanying notes to the financial statements)

1. ACCOUNTING POLICIES

These financial statements are prepared in accordance with the following accounting policies which are considered appropriate for organizations of this type:

A. Accrual Accounting

The South Saskatchewan Hospital Centre follows the accrual method of accounting.

B. Revenue

Provincial operating grant revenue is recorded on an accrual basis. Estimated surpluses (deficits) are recorded as repayable (receivable) in accordance with the funding policy applicable to each fiscal year as determined by Saskatchewan Health — Hospital Services Branch (H.S.B.). Adjustments to estimated surpluses or deficits, as determined in the annual settlement review by H.S.B., are accounted for in the year that they are determined, as adjustments to Inpatient service revenue.

C. Ancillary Operations

Ancillary operations are shown in the Statement of Unappropriated Equity. This is done to reflect only the operating activities of the South Saskatchewan Hospital Centre in the Statement Of Operations.

D. Inventories

Inventories are valued at cost, determined on the first in, first out basis.

E. Fixed Assets

Fixed assets are initially recorded at cost. Normal maintenance and repairs are expensed as they are incurred.

Depreciation is calculated on the straight line basis. The leasehold improvements of the Pasqua Hospital are amortized over the remaining life of the lease. The building costs of the Plains Health Centre are depreciated at 2½% per annum. Equipment is generally depreciated in accordance with procedures set out in the Canadian Hospital Accounting Manual.

The acquisition of fixed assets of the South Saskatchewan Hospital Centre is primarily funded through government grants. Since these grants are of a non-operating nature, they are not included in the Statement Of Operations but are recorded directly in the Statement Of Unappropriated Equity. A provision for depreciation, therefore, does not appear in the Statement Of Operations but is charged to Equity In Fixed Assets to reflect the decrease in the unamortized cost of the fixed assets.

F. Accrued Vacation Pay

The South Saskatchewan Hospital Centre records accrued vacation pay for all staff and a corresponding amount of income from Saskatchewan Health — H.S.B. in the year in which the vacation leave is earned rather than the year in which the benefit is paid.

G. Hospital Revenue Act

Under the Hospital Revenue Act, the City of Regina provides funding to the South Saskatchewan Hospital Centre. One half of these funds are initially classified as "frozen" since the approval of the Minister of Health is required before expenditures can be made.

2. ANCILLARY OPERATIONS

Saskatchewan Health — H.S.B. permits the South Saskatchewan Hospital Centre to retain net income earned from non-operating activities.

	1989	1988
Revenue		
Ancillary Operations	\$ 909,189	\$ 893,445
Investment Income	422,652	161,270
	1,331,841	1,054,715
Expenses	249,673	241,218
Surplus	\$1,082,168	\$ 813,497

3. BUILDING, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

		1989		1988
	Cost	Accumulated Depreciation	Net Book Value	Net Book Value
Pasqua Hospital				
— construction in progress	\$ 151,458	\$ —	\$ 151,458	\$ 158,927
— building construction and leasehold improvements subsequent to September 1, 1972	52,697,003	7,360,890	45,336,113	46,416,502
— equipment	16,221,986	9,659,571	6,562,415	6,971,393
Plains Health Centre				
— construction in progress	11,600	—	11,600	—
— building	15,727,408	5,676,272	10,051,136	10,425,023
— equipment	13,208,998	8,200,346	5,008,652	4,757,730
	\$98,018,453	\$30,897,079	\$67,121,374	\$68,729,575

The Board of the South Saskatchewan Hospital Centre has leased the Pasqua Hospital from the Province of Saskatchewan for a term of thirty-three years beginning September 1, 1972, for a nominal rental of \$1 per year. As of April 1, 1987, the lease has been assumed by the Saskatchewan Property Management Corporation.

4. HOSPITAL REVENUE TAX FUNDS

At March 31, 1989, the balance of the Hospital Revenue Tax funds amounted to \$2,656,420 (1988 - \$1,684,555). Included in this amount is \$2,028,613 (1988 - \$544,380) which is designated as follows:

- \$1,114,762 (1988 - \$544,380) which requires Minister of Health approval prior to being spent.
- \$1,000,000 for the implementation of Hospital Information Systems has been committed from the "unfrozen" portion of funds (\$1,541,658). To date, the South Saskatchewan Hospital Centre has spent \$86,149 leaving a designated balance of \$913,851.

5. COMMITMENTS

At March 31, 1989, the South Saskatchewan Hospital Centre has fixed asset commitments of \$1,052,134 (1988 - \$612,525).

6. FUNDING FROM THE PROVINCE OF SASKATCHEWAN

(a) Operating and Equipment Grants

The Province of Saskatchewan through Saskatchewan Health — Hospital Services Branch (H.S.B.) provides operating and equipment grants to the South Saskatchewan Hospital Centre. During the year ended March 31, 1989, operating grants totalled \$72,617,380 (1988 - \$70,999,775) and equipment grants totalled \$1,210,376 (1988 - \$631,439).

(b) Capital Construction Funds

Funding for capital projects is arranged through an agreement with the Saskatchewan Property Management Corporation (S.P.M.C.) and the Province of Saskatchewan. Under the terms of the agreement, the repayment requirements of the obligation and the interest rate applicable to the funding received are as determined from time to time by the Minister of Finance. The agreement states that the obligation of the South Saskatchewan Hospital Centre is limited to an amount equal to the funds received from the Province for this repayment purpose and also provides for the repayment of these funds by the Province directly to S.P.M.C. on behalf of the South Saskatchewan Hospital Centre. Due to the nature of this arrangement, no liability is recorded in the financial statements of the South Saskatchewan Hospital Centre. Loan proceeds from S.P.M.C. are recorded as capital grants in the year in which they are received/receivable.

During the year ended March 31, 1989, capital construction funds received totalled \$233,001 (1988 - \$213,431). The balance of loans outstanding including accrued interest with respect to this financing arrangement at March 31, 1989 was \$5,500,156 (March 31, 1988 - \$5,408,984).

7. COMPARATIVE FINANCIAL STATEMENTS

The comparative financial statements have been reclassified from statements previously presented to conform to the presentation of the 1989 financial statements.

8. NET CHANGE IN NON-CASH WORKING CAPITAL

	1989	1988
Accounts Receivable	\$ (127,670)	\$ 21,435
Inventories	78,919	(35,882)
Prepaid Expenses	97,426	51,408
Supplier Advance — current portion	(80,000)	—
Accounts Payable	282,925	(692,211)
Accrued Vacation Pay	210,182	41,065
Donation and Trust Fund	628,637	(67,936)
Medical Recruitment Fund	248,251	96,000
Advance from Saskatchewan Health — H.S.B.	508,563	577,095
	<u>\$1,847,233</u>	<u>\$ (9,026)</u>

9. ACCOUNTS RECEIVABLE SASKATCHEWAN HEALTH — H.S.B.

	1989	1988
Vacation pay accrual	\$3,462,719	\$3,252,537
Operating Expenditures	206,761	239,679
Equipment Grant	383,888	259,438
Medical Recruitment fund	135,613	—
	<u>\$4,188,981</u>	<u>\$3,751,654</u>

10. SUPPLIER ADVANCE

A non-interest bearing advance of \$250,000 (12% interest per annum in case of default) was made to a supplier in 1988. This advance is collectible by the South Saskatchewan Hospital Centre in equal monthly instalments of \$6,666 until the amount of the advance is recovered in 1992.

11. RELATED PARTY TRANSACTIONS

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various Crown-controlled hospitals, departments, agencies and corporations with which the South Saskatchewan Hospital Centre is related.

Account balances resulting from these transactions are included in the Balance Sheet and are settled on normal trade terms.

Other amounts owing to related parties and their terms of settlement are described separately in the financial statements and notes thereto.

12. PENSION PLAN

Employees of the South Saskatchewan Hospital Centre participate in the Saskatchewan Health-Care Association Retirement Plan which is a multi-employer defined benefit pension plan. The South Saskatchewan Hospital Centre participates in the plan on a defined contribution basis whereby it contributes to the plan a fixed amount proportionally to the amount contributed by the employees. The amount of these contributions during the year was \$1,593,958 and is included in Salaries, fringe benefits and other remuneration.

13. INCORPORATION

The South Saskatchewan Hospital Centre is continued under the South Saskatchewan Hospital Centre Act.

**South
Saskatchewan
Hospital
Centre
Division
Operations**

The following information is unaudited and is not covered by the Auditor's Report which immediately precedes the Balance Sheet. This additional information is presented in regard to the operations of each Division within the South Saskatchewan Hospital Centre.

Schedule of Operations

PASQUA HOSPITAL A Division of The South Saskatchewan Hospital Centre Year Ended March 31, 1989 (Unaudited)

	1989	1988
REVENUE		
Inpatient service	\$35,186,057	\$34,397,974
Outpatient service	3,546,794	3,186,005
Other	1,327,073	1,209,333
Total Revenue	40,059,924	38,793,312
EXPENSES		
Salaries, fringe benefits and other remuneration	29,974,733	29,140,305
Medical and surgical supplies and drugs	3,823,997	3,498,177
Utilities	1,253,868	1,143,916
Maintenance and repair	997,624	854,162
Laundry	993,577	1,017,552
Food	714,591	684,800
Other	2,571,698	2,375,477
Total Expenses	40,330,088	38,714,389
SURPLUS (DEFICIT) FROM OPERATIONS	\$ (270,164)	\$ 78,923

PLAINS HEALTH CENTRE A Division of The South Saskatchewan Hospital Centre Year Ended March 31, 1989 (Unaudited)

	1989	1988
REVENUE		
Inpatient service	\$33,507,464	\$32,528,850
Outpatient service	2,417,265	2,584,061
Other	849,615	817,762
Total Revenue	36,774,344	35,930,673
EXPENSES		
Salaries, fringe benefits and other remuneration	25,202,548	24,174,889
Medical and surgical supplies and drugs	4,769,414	4,310,997
Utilities	837,602	787,088
Maintenance and repair	847,580	679,638
Laundry	779,691	745,861
Food	619,256	569,470
Other	3,616,535	4,470,273
Total Expenses	36,672,626	35,738,216
SURPLUS FROM OPERATIONS	\$ 101,718	\$ 192,457

Statistical Report

PASQUA HOSPITAL

A Division of The South Saskatchewan Hospital Centre

Year Ended March 31, 1989

(with comparative figures for the previous year)

	1989	1988
Admissions	14,023	13,907
Patient Days	120,938	124,262
Average Daily Census	331.34	339.51
Average Days Stay	8.73	8.63
Newborn Admissions	1,538	1,486
Newborn Days	6,744	6,829
Average Days Stay — Newborn	4.37	4.60
Delivery Room Cases	1,530	1,481
Operating Room — Surgery Cases	10,291	10,475
Day Surgery	6,148	5,101
Emergency Visits	58,266	59,701
Laboratory — Units	4,373,045	4,514,210
Radiology — Examinations	61,626	59,911
C.T. Scanner — Examinations	4,195	3,868
Cytology — Units	1,372,871	1,528,243
Diagnostic Laboratory — Units	638,201	659,978
Nuclear Medicine — Procedures	5,352	6,611
Respiratory Therapy — Treatments	18,580	13,081
Physical Therapy — Visits	24,016	28,122
Meal Days	174,398	175,242
Laundry Pounds	1,931,955	1,982,096

PLAINS HEALTH CENTRE

A Division of The South Saskatchewan Hospital Centre

Year Ended March 31, 1989

(with comparative figures for the previous year)

	1989	1988
Admissions	9,957	9,434
Patient Days	86,300	84,104
Average Daily Census	236.44	229.79
Average Days Stay	8.84	8.94
Operating Room — Surgery Cases	5,610	5,383
Day Surgery	2,103	1,815
Emergency Visits	27,567	26,484
Family Medicine Teaching Unit — Visits	15,136	16,145
Ambulatory Care — Visits	1,765	6,511
Laboratory — Units	3,088,757	3,000,560
Radiology — Examinations	45,519	43,379
Diagnostic Laboratory — Units	1,125,738	1,012,226
Cardiac Catheterization Laboratory — Procedures	1,795	1,610
Nuclear Medicine — Procedures	3,123	3,005
C.T. Scanner — Examinations	6,282	5,766
Respiratory Therapy — Visits	30,553	28,554
Physical Therapy — Visits	25,766	26,194
Occupational Therapy — Visits	2,248	1,751
Meal Days	131,498	127,778
Laundry Pounds	1,510,078	1,458,825

We Thank You — Our Friends

The South Saskatchewan Hospital Centre — the Board of Governors, Management and Staff — sincerely thank all those who have so generously supported our hospitals through their donations during 1988-89. Many of our former patients send notes along with their donations telling us how appreciative they are of the care received while in hospital. These comments are shared with the staff who provide the care — bringing pleasure to their day.

We wish to publicly acknowledge and thank each of the following generous supporters for their contributions in the amount of \$1,000.00 or more during the year.



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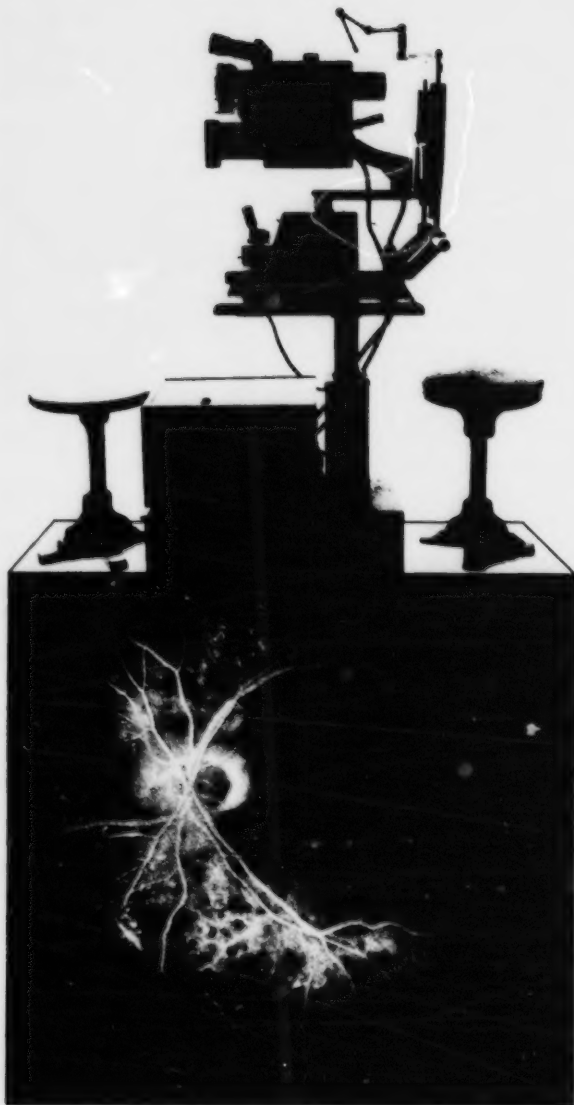


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Many other contributors wished to remain anonymous and we extend our gratitude to them, as well as the countless others whose thoughtfulness and generosity helped the Pasqua Hospital and Plains Health Centre meet the needs of our patients.

We would be remiss if we did not include our gratitude to the public for its' support of the Hospitals of Regina Campaign. The Campaign is well on the way to meeting the \$13 million goal on behalf of the four hospitals in the City of Regina.

To all those who have responded to us with their kind comments and generous support during the past and previous years ... THANK YOU. We will do our utmost to continue to provide excellent care and treatment to the patients in our hospitals.



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